

From: Gotram, Ngaralbaye <ngaralbaye.gotram@exxonmobil.com>

Sent: Wednesday, February 24, 2021 3:49 pm

To: Moussa Abdramane; Stephen Torode

Subject: AOPT General Assembly Meeting

Dear all,

You are invited to attend the AOPT General Assembly meeting on March 3rd, from 9am to 11am at La Residence Hotel in N'Djamena. We recommend for the meeting to be held face-to-face to facilitate discussions. We will work with La Residence to secure a large room, enabling adequate distancing between all participants. We ask each member-company to:

- Limit the number of participants to a minimum (ideally 1 participant per company, 2 participants if a translator is required)
- Ensure all participants wear masks

From: Gotram, Ngaralbaye <ngaralbaye.gotram@exxonmobil.com>

Sent: 18 January 2022 13:43

To: Moussa Abdramane <Moussa.Abdramane@delonexenergy.com>; Stephen Torode <Stephen.Torode@delonexenergy.com>;

Subject: Forex regulation next steps - BEAC Liaison Committee of 21 Jan

Dear all,

The BEAC has proposed to the industry a first zoom meeting this Friday, January 21 of the liaison committee to take stock of foreign exchange regulations and the 2022 work program.

In relation to the agenda proposed by the BEAC, our treasurer comes out of a call with the members of the industry (Mines/O&G) and there is a consensus to postpone until later the discussions on the repatriation of site restoration funds (RES Fund), and focus the first call on requests for regularization of accounts, and the situation of subcontractors.

Industry representation on the BEAC Liaison Committee is limited to approximately 12 individuals, and each country should be represented.

We must confirm tomorrow to the BEAC our participant for the 21st. We propose that EECPI (represented by its treasurer) participate in this meeting on the 21st as a representative of the AOPT.

Could you confirm your no exception?

Thanks and Best Regards

GOTRAM NGARALBAYE

Public & Government Affairs Manager

Esso Exploration & Production Chad Inc

Office Phone : 44 -13729-41578

Cell Phone: 98 98 32 89

66 24 32 89

Mail : ngaralbaye.gotram@exxonmobil.com

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From: Gotram, Ngaralbaye <ngaralbaye.gotram@exxonmobil.com>
Sent: 01 October 2019 14:57
To: Moussa Abdramane <Moussa.Abdramane@delonexenergy.com>;
Subject: BEAC invitation of oil & gas association

Hello All,

Attached is the letter of invitation from BEAC to the Oil Operator Association for a meeting scheduled on October 15, 2019.

I would suggest for the head of the Association (i.e Esso) to lead the discussion with the BEAC and for members to just "supplement" the statements. Our position during the meeting will be the position stated in the Association Letter to the BEAC. i.e:

1. Proposed new regulation is not in line with conventions or with worldwide industry practices
2. Proposed new regulation will put the financial health of the oil & gas companies at risk
3. Proposed new regulation will discourage new investments in the oil & gas sector, a sector critical to the CEMAC

Our position is an exemption for the sector.

Thanks and Best Regards

GOTRAM NGARALBAYE
Public & Government Affairs Manager
Esso Exploration & Production Chad Inc
Office Phone : 44 -13729-41578
Cell Phone: 98 98 32 89
66 24 32 89
Mail : ngaralbaye.gotram@exxonmobil.com

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